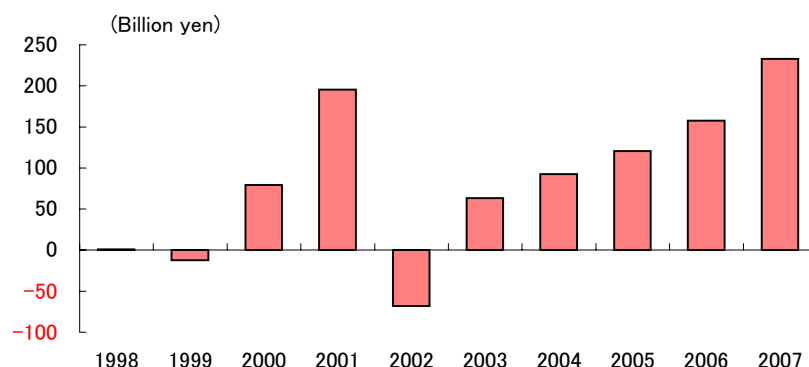


OPERATING INCOME (LOSS)

Operating Income (Loss)



(Million yen)

	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
Operating income (loss)	1,095	(12,436)	79,264	195,390	(68,027)	63,140	92,717	120,642	157,718	233,002
Percent change from previous year (%)	(97.9)	—	—	146.5	—	—	46.8	30.1	30.7	47.7

Operating Income by Product Segment

(Million yen)

	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
Energy and Electric Systems	61,035	57,038	39,172	39,903	46,580	59,406	25,912	28,150	25,296	49,310
Industrial Automation Systems	52,983	42,525	29,500	54,615	33,165	57,969	66,413	72,362	95,967	126,227
Information and Communication Systems	(8,141)	(6,123)	18,912	(13,040)	(90,246)	(27,273)	511	238	20,677	20,803
Electronic Devices	(71,691)	(91,835)	(7,001)	95,166	(80,560)	(53,078)	(4,678)	6,130	13,531	12,141
Home Appliances	(20,993)	(6,360)	5,803	28,518	37,170	36,195	19,317	25,692	14,958	36,644
Others	11,337	9,434	7,148	9,469	8,563	11,080	8,266	10,597	13,342	15,169
Sub - Total	24,530	4,679	93,534	214,631	(45,328)	84,299	115,741	143,169	183,771	260,294
Eliminations	(23,435)	(17,115)	(14,270)	(19,241)	(22,699)	(21,159)	(23,024)	(22,527)	(26,053)	(27,292)
Total Operating Income	1,095	(12,436)	79,264	195,390	(68,027)	63,140	92,717	120,642	157,718	233,002

Operating Income/Net Sales by Product Segment

(Million yen)

	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
Energy and Electric Systems (%)	6.4	5.9	4.4	4.4	5.1	6.9	3.2	3.6	2.9	5.2
Industrial Automation Systems (%)	8.7	7.2	4.9	8.2	5.5	9.1	9.4	9.3	11.2	13.2
Information and Communication Systems (%)	(1.3)	(0.8)	2.2	(1.4)	(11.8)	(4.0)	0.1	0.0	3.2	3.0
Electronic Devices (%)	(10.5)	(15.1)	(1.1)	13.3	(17.1)	(11.5)	(2.7)	3.7	7.9	6.5
Home Appliances (%)	(2.8)	(0.9)	0.9	3.9	5.1	4.6	2.5	3.0	1.7	4.0
Others (%)	2.0	1.7	1.2	1.6	1.5	2.0	1.6	1.8	2.2	2.4
Sub - Total (%)	0.6	0.1	2.2	4.7	(1.1)	2.1	3.2	3.8	4.5	6.0
Eliminations (%)	—	—	—	—	—	—	—	—	—	—
Total Operating Income (%)	0.0	(0.3)	2.1	4.7	(1.9)	1.7	2.8	3.5	4.4	6.0